



# The Largest Ballet & Classically Based Companies

AUGUST 2023

## Report Summary

This is Dance Data Project®'s fifth annual study of the Largest US Ballet and Classically Based Companies. Following the precedent of the 2022 Report, the DDP research team ranks the financial scope of the **Largest 150** US ballet companies. These companies are divided into three categories: the **Largest 50** (#1-50), the **Next 50** (#51-100), and the **Additional 50** (#101-150) companies for further analysis. This report is based on companies' total expenditures from 990 filings from the Internal Revenue Service (IRS) for fiscal year ending 2021, and provides information on aggregate expenditures, each category's contribution to the ballet economy, as well as changes from the previous years.

It is important to note that this is not a subjective ranking of companies based on aesthetics, but rather a numerical study based on their economic contribution to the ballet sector. The rankings are determined by total expenses reported by each company to the IRS on their 990s.

During the COVID-19 pandemic, companies faced a varying range of federal, state, and regional public health restrictions limiting their return to full operations for the 2021-2022 season. Several ballet companies<sup>1</sup> are also members of AGMA (American Guild of Musical Artists) and faced additional [restrictions](#) regarding returning to the workplace safely.

[Dance/USA](#) reports organizations lost 75% in ticket revenue and an average loss of nearly 50% in tuition revenue from March 2020 to February 2021. In addition, 82% of touring companies reported tour cancellations. [Arts Journal](#) cites that donations in the arts, culture, and humanities sector also decreased by 8.9% in 2021. Finally, federal programs such as SVOC and PPP loans that supported companies during the pandemic expired and companies are facing the reality of the widely reported failure of audiences to return to all performing arts venues.

The decrease in expenditure of 31% among the **Largest 150** from the previous year signals that recovery is slow and the impact of COVID-19 was severe. Overall expenditures decreased from \$646,264,494 in FY2020 to \$441,886,534 in FY2021. Capturing longitudinal data on company expenditures is important in understanding the short and long-term economic impact of the pandemic on the dance sector, as well as to assess financial recovery. Due to a backlog in processing 990 returns from 2021 by the IRS, a further delay in posting these returns and amendments on their website, and the lack of availability of FY 2022 returns, it is impossible to gain a real-time view of the impact of COVID shutdowns. The rankings contained in this report are based on the 2021 fiscal year.

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1 The following ballet companies are [AGMA](#) signatories: Alvin Ailey American Dance Theatre, American Ballet Theatre, Atlanta Ballet, Ballet Hispánico, Ballet Memphis, BalletMet, Ballet West, Boston Ballet, Cincinnati Ballet, Colorado Ballet, Houston Ballet, Joffrey Ballet, Kansas City Ballet, Milwaukee Ballet, Nevada Ballet Theatre, New York City Ballet, Oregon Ballet Theatre, Pacific Northwest Ballet, Philadelphia Ballet, Pittsburgh Ballet Theatre, Sacramento Ballet, Saint Louis Ballet, San Francisco Ballet, Texas Ballet Theatre, The Sarasota Ballet, The Washington Ballet, and Tulsa Ballet.

## Key Findings:

- In fiscal year 2021, the **Largest 150** US Ballet and Classically influenced companies operated with a combined total expenditure of \$441,886,534. This reflects a significant decrease of 31.62% compared to the operating expenses of \$646,264,494 in fiscal year 2020. This decline is larger than the 11.07% decrease observed between FY 2019 and FY 2020, underscoring the more pronounced impact of the COVID-19 pandemic on the ballet industry in FY 2021.
- The **Largest 50** companies operated with a total aggregate expenditure of \$391,881,659 (88.68%) in FY2021, whereas the **Next 50** operated with \$37,537,748 (8.49%), and the **Additional 50** operated with \$12,467,127 (2.82%).
- Aggregate expenditures of the **Largest 50** decreased by 33% from 2020 to 2021; decreased by 11% from 2019 to 2020; and increased by 4% from 2018 to 2019. Aggregate expenditure of the **Next 50** decreased by 14% from 2020 to 2021; decreased by 11% from 2019 to 2020; and increased by 7% from 2018 to 2019. Aggregate expenditure of the **Additional 50** decreased by 32% from 2020 to 2021; decreased by 11% from 2019 to 2020; and increased by 7% from 2018 to 2019.

## This Report includes the following sections:

- I. Largest 50, Next 50, and Additional 50 U.S. Ballet Companies
- II. Scope of the Industry
- III. Operational Definitions, Methods, and Limitations

[Appendix A: Past Rankings](#)

[Appendix B: Change in Expenditures from 2020 to 2021](#)

[Appendix C: FY 2021 Start and End Dates](#)

# Section I: Largest 50, Next 50, and Additional 50 U.S. Ballet Companies

The following companies are ordered by size of annual expenses based on their reported 2021 fiscal year. The **Largest 150** comprise the primary sample of companies that will be studied for Dance Data Project® 2023 reports.

## “Largest 50” U.S. Ballet Companies

1. New York City Ballet <sup>2</sup>	18. Orlando Ballet	35. Oklahoma City Ballet
2. San Francisco Ballet	19. Texas Ballet Theater	36. Dallas Black Dance Theatre
3. American Ballet Theatre	20. The Sarasota Ballet	37. Louisville Ballet
4. Alvin Ailey American Dance Theatre	21. Ballet Austin	38. American Repertory Ballet
5. Houston Ballet	22. Nashville Ballet	39. Nevada Ballet Theatre
6. Boston Ballet	23. Colorado Ballet	40. BalletX
7. Pacific Northwest Ballet	24. Ballet Hispánico	41. Smuin Ballet
8. Miami City Ballet	25. Milwaukee Ballet	42. LA Dance Project
9. Joffrey Ballet	26. Tulsa Ballet	43. Aspen Santa Fe Ballet <sup>3</sup>
10. Ballet West	27. Charlotte Ballet	44. The Alabama Ballet
11. Philadelphia Ballet	28. Richmond Ballet	45. Grand Rapids Ballet
12. Pittsburgh Ballet Theatre	29. BalletMet	46. Collage Dance Collective
13. The Washington Ballet	30. Dance Theatre of Harlem	47. Eugene Ballet
14. Atlanta Ballet	31. Oregon Ballet Theatre	48. Ballet Idaho
15. Cincinnati Ballet	32. Ballet Memphis	49. Ballet Magnificat!
16. Kansas City Ballet	33. Carolina Ballet	50. Wonderbound
17. Ballet Arizona	34. Alonzo King LINES Ballet	

## Year-to-Year Changes within the “Largest 50”

Compared to DDP’s report published in 2022:

- American Ballet Theatre has risen from #6 back to their ranking of #3 from the 2021 report.
- Ballet West moved into the Largest 10 ahead of Philadelphia Ballet.
- Two companies, Orlando Ballet (#18) and Nashville Ballet (#22) have moved into the Largest 25.
- Charlotte Ballet (#27) and Oregon Ballet Theatre (#31) have shifted out of the Largest 25.
- Wonderbound (#50) and Collage Dance Collective (#47) were added to the Largest 50.
- Ballet San Antonio, Sacramento Ballet, and Los Angeles Ballet dropped out of the Largest 50.

2 New York City Ballet calculates its expenses separately from the affiliated school, School of American Ballet. SAB’s and NYCB’s combined total functional expenses total \$56,787,373 in FY 2021, which is a 42% decrease from FY 2020.

3 Aspen Santa Fe Ballet dissolved their professional company in March 2021. However, they now commission professional dancers and companies in addition to their school operations.

## “Next 50” US Ballet Companies

51. Mystic Ballet	68. Manassas Ballet Theatre	85. Madison Ballet
52. Newport Contemporary Ballet <sup>4</sup>	69. Ballet Virginia	86. Portland Ballet
53. Ballet Rhode Island <sup>5</sup>	70. Charlottesville Ballet	87. Golden State Ballet
54. Fort Wayne Ballet	71. New Jersey Ballet Company	88. The Georgia Ballet
55. Indianapolis Ballet	72. Boulder Ballet	89. Verb Ballets
56. Post:ballet	73. Ballet Theatre of Maryland	90. Ballet Des Moines
57. Cleveland Ballet	74. PHILADANCO! <sup>7</sup>	91. The Minnesota Ballet
58. Ballet San Antonio	75. Columbia City Ballet	92. Utah Metropolitan Ballet
59. American Midwest Ballet	76. Brooklyn Ballet	93. Central West Ballet
60. Ballet Sun Valley <sup>6</sup>	77. Saint Louis Ballet	94. Chattanooga Ballet
61. Diablo Ballet	78. Eglevsky Ballet	95. James Sewell Ballet
62. Sacramento Ballet	79. First State Ballet Theatre	96. Maine State Ballet
63. New Ballet	80. Ballet Pensacola	97. Ballet Fantastique
64. State Street Ballet	81. Arts Ballet Theatre of Florida	98. Winston-Salem Festival Ballet
65. Ballet 5:8	82. Canyon Concert Ballet	99. New Orleans Ballet Theatre
66. Los Angeles Ballet	83. Rochester City Ballet	100. Chamber Dance Project
67. The Florida Ballet	84. City Ballet of San Diego	

## Year-to-Year Changes within the “Next 50”

Compared to DDP’s report published in 2022:

- Ballet Sun Valley (#60) shifted up into the Next 50 from #138 in 2021<sup>8</sup>.
- The following companies entered into the Largest 100: Brooklyn Ballet, Chamber Dance Project, First State Ballet, Portland Ballet, The Georgia Ballet, Winston-Salem Festival Ballet, and Utah Metropolitan Ballet.
- The following companies shifted out of the Largest 100: American Contemporary Ballet, Ballet Arkansas, BalletCollective, Les Ballets Trockadero de Monte Carlo, Oakland Ballet Company, and San Diego Ballet.
- City Ballet of Boston shifted out of the Largest 150. They were ranked #94 in the 2022 ranking.
- Eglevsky Ballet<sup>9</sup>, Golden State Ballet, and New Orleans Ballet Theatre<sup>10</sup> have entered the Largest 150 for the first time.

4 Formerly known as Island Moving Company.

5 Formerly known as Festival Ballet of Providence.

6 Ballet Sun Valley is a festival that commissions dancers from companies during the summer.

7 PHILADANCO! calculates their expenses independently from the affiliated school.

8 In FY 2020, Ballet Sun Valley used digital only programming which lowered their expenses for the year.

9 Eglevsky Ballet would have ranked below The Tallahassee Ballet (#88) for FY 2020.

10 New Orleans Ballet Theatre would have ranked right below Sierra Nevada Ballet (#140) for FY 2020.

## “Additional 50” US Ballet Companies

101. San Diego Ballet	117. Texture Contemporary Ballet	134. Mareck Dance <sup>11</sup>
102. Les Ballets Trockadero de Monte Carlo	118. Oakland Ballet Company	135. Ajkun Ballet Theatre
103. Syracuse City Ballet	119. Moveius Contemporary Ballet	136. Columbia City Ballet
104. NWA Ballet Theatre	120. Ballet Quad Cities	137. Greensboro Ballet
105. Ballethnic Dance Company	121. ARC Dance Company	138. Twin Cities Ballet
106. The Tallahassee Ballet	122. The Charleston Ballet	139. Gwinnett Ballet Theatre
107. Anaheim Ballet	123. Ballet Theatre Company	140. Sierra Nevada Ballet
108. Dimensions Dance Theater of Miami	124. Marigny Opera Ballet	141. Terpsicorps Theatre of Dance
109. New York Dance Project	125. Avant Chamber Ballet	142. Delta Festival Ballet
110. BalletCollective	126. Ballet Vero Beach	143. Paradosi Ballet Company
111. Ballet Arkansas	127. Roxey Ballet	144. The Rosin Box Project
112. Lexington Ballet Company	128. Ballet des Amériques	145. New Mexico Ballet Company
113. New York Theatre Ballet	129. Kentucky Ballet Theatre	146. Atlantic City Ballet
114. Peninsula Ballet Theatre	130. Ballet Tucson	147. Armitage Gone! Dance
115. Connecticut Ballet	131. American Contemporary Ballet	148. Carolina Ballet Theatre
116. Cuban Classical Ballet of Miami	132. Ballet Frontier	149. Ballet Palm Beach
	133. Dissonance Dance Theatre	150. Menlowe Ballet

## Year-to-Year Changes within the “Additional 50”

Compared to DDP’s report published in 2022:

- Ballet Tucson is a new addition to this year’s rankings<sup>12</sup>.
- The Rosin Box Project (#144) entered into the Largest 150 companies.
- Albany Berkshire Ballet, Barak Ballet<sup>13</sup>, Ballet Minnesota, Luminario Ballet, and Savannah Ballet Theatre, have dropped out of the Largest 150 companies.

## “Remaining Companies”

These companies were also surveyed and considered for ranking. Note that there is only a \$10 difference between functional expenses of #150 and #151.

151. City Ballet of Boston	156. Dance Aspen	161. New Chamber Ballet
152. Tampa City Ballet	157. Savannah Ballet Theatre	162. Ballet Next
153. United Ballet Theatre	158. Ballet Hartford	163. MorDance
154. Brandon Ballet	159. Albany Berkshire Ballet	164. Barak Ballet
155. Luminario Ballet	160. Ballet Minnesota	

11 Formerly known as Missouri Contemporary Ballet.

12 Ballet Tucson would have ranked right below State Street Ballet (#86) for FY 2020.

13 Melissa Barak, founder of Barak Ballet became Artistic Director of Los Angeles Ballet in August 2022. DDP received an email that Barak Ballet is inactive at this time.

## Section II: Scope of The Industry

### Aggregate Expenditures

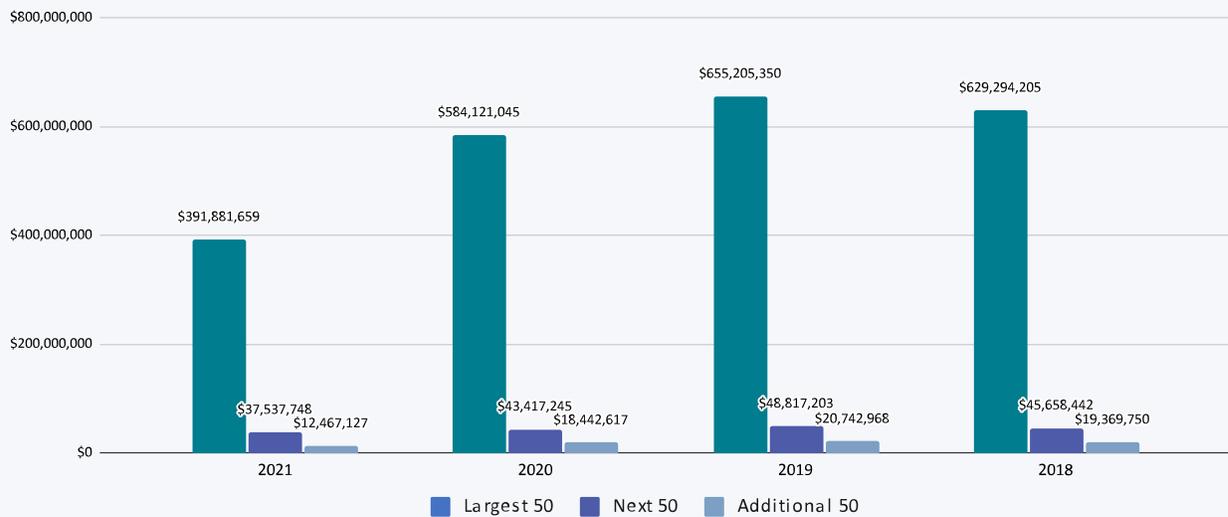
The **Largest 150** ballet and classically inspired companies operated with a total aggregate expenditure of \$441,886,534 in fiscal year 2021. This is a 31.62% decrease from 2020 when total expenditure was \$646,264,494. In 2019, total expenditures were \$724,741,470.

The **Largest 50** companies operated with a total of \$391,881,659, accounting for 88.68% of the total expenditure in 2021. In 2020, they accounted for 90.37%.

The **Next 50** companies operated with a total of \$37,537,748, accounting for 8.49% of the total expenditure in 2021. In 2020, they accounted for 6.72%.

The **Additional 50** companies operated with a total of \$12,467,127, accounting for 2.82% of the total expenditure in 2021. In 2020, they accounted for 2.85%.

### Aggregate Expenditure By Year



From 2020 to 2021, aggregate expenditures of the **Largest 50** decreased by 33%. From 2019 to 2020, aggregate expenditure decreased by 11%. From 2018 to 2019, aggregate expenditure increased by 4%.

From 2020 to 2021, aggregate expenditures of the **Next 50** decreased by 14%. From 2019 to 2020, aggregate expenditure decreased by 11%. From 2018 to 2019, aggregate expenditure increased by 7%.

From 2020 to 2021, aggregate expenditures of the **Additional 50** decreased by 32%. From 2019 to 2020, aggregate expenditure decreased by 11%. From 2018 to 2019, aggregate expenditure increased by 7%.

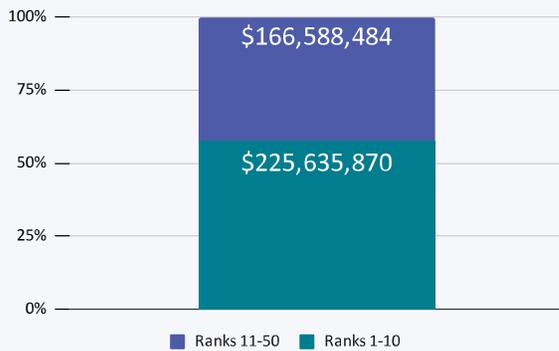
## Aggregate Expenditure by Percentage - "Largest 50" U.S. Ballet Companies

In FY 2021, the Largest 50 Companies contributed to 88.68% of total expenditures of the Largest 150 companies:

- The Largest 10 (#1-10) account for \$225,635,870, or 58% of expenditures. In 2020, they contributed to 60% of expenditures with \$349,991,075.
- The Upper 25 (#1-25) account for \$321,134,547, or 82% of expenditures. In 2020, the Upper 25 represented 83% of expenditures within the Largest 50 at \$486,743,244.
- The Lower 25 (#26-50) account for \$69,379,733, or 18% of expenditures. In 2020, these companies together contributed to 17% of the aggregate budget by expenditure in the Largest 50 at a combined total of \$98,369,570.

The Largest 10 account for 2% less of aggregate expenditures than in the past 2 years. The Largest 25 account for 1% less of aggregate expenditures than in the past 2 years.

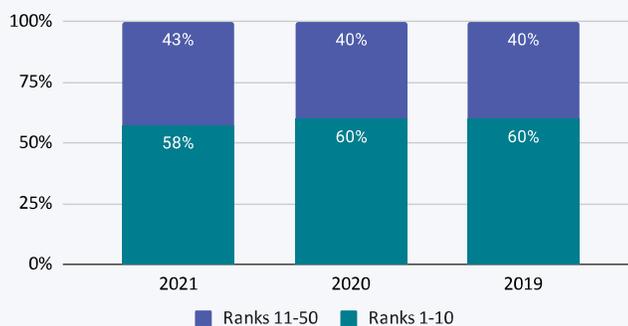
### "Largest 50" Aggregate Expenditure by Percentage - Largest 10



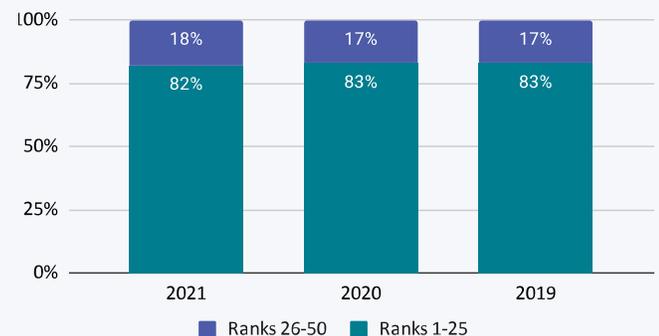
### "Largest 50" Aggregate Expenditure by Percent - Largest 25



### "Largest 50" Aggregate Expenditure by Percentage - Largest 10



### "Largest 50" Aggregate Expenditure by Percentage - Largest 25



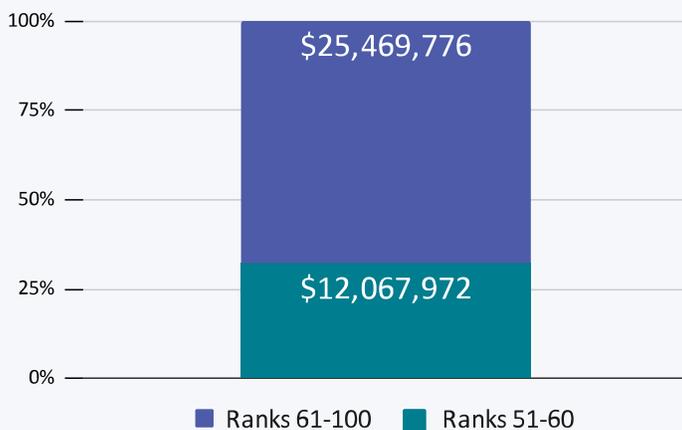
## Aggregate Expenditure by Percentage- "Next 50" U.S. Ballet Companies

In FY 2021, the Next 50 companies contributed to 8.51% of total expenditures of the Largest 150 companies:

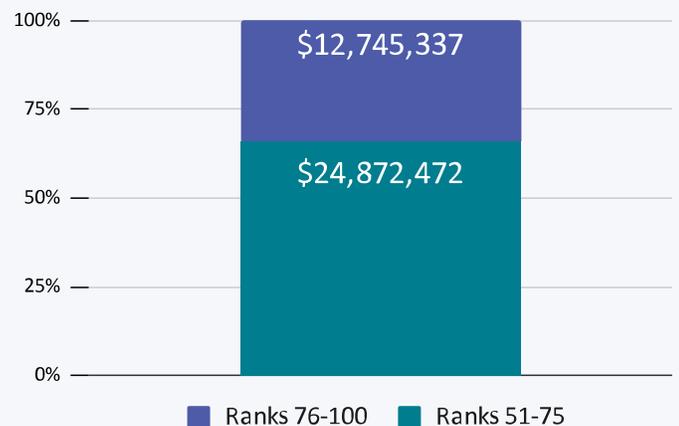
- The Upper 10 (#51-60) account for \$12,067,972, or 32% of expenditures. In 2020, they accounted for 30% of total expenditures with \$13,503,779.
- The Upper 25 (#51-75) account for \$24,792,411, or 66% of expenditures. In 2020, they accounted for 64% of total expenditures with \$28,834,688.
- The Lower 25 (#76-100) account for \$12,745,337, or 34% of expenditures. In 2020, they accounted for 36% of total expenditures with \$16,009,974.

The "Next 50" companies are more evenly distributed in their market power. For context, the aggregate expenditures of this entire category for FY 2021 are less than NYCB, ranked at #1. NYCB<sup>14</sup> alone contributes to 9% of the ballet economy in FY 2021.

### "Next 50" Aggregate Expenditure by Percentage - Largest 10



### "Next 50" Aggregate Expenditure by Percentage - Largest 25



<sup>14</sup> Including SAB (total expenses of \$16,220,918 in FY 2021), New York City Ballet contributes to 12.8% of aggregate expenditures in 2021.

## Aggregate Expenditure by Percentage- "Additional 50" U.S. Ballet Companies

In FY 2021, the Additional 50 companies contributed to 2.82% of total expenditures of the Largest 150 companies:

- The Upper 10 (#101-110) account for \$3,464,551, or 27% of expenditures
- The Upper 25 (#101-125) account for \$7,685,128, or 61% of expenditures
- The Lower 25 (#126-150) account for \$4,781,999, or 39% of expenditures

The Additional 50 have remained the same in terms of market power for the last 3 years: in 2020, they accounted for 2.85%, and in 2019 they accounted for 2.86%.

### "Additional 50" Aggregate Expenditure by Percentage - Largest 10



### "Additional 50" Aggregate Expenditure by Percentage - Largest 25



## Distribution of Expenditures by Year

Following the COVID-19 pandemic, companies were faced with a number of public and regional health restrictions that affected their core activities. “The impact of the COVID-19 pandemic could have decimated a field reliant on physical connections, public participation and attendance, live performance, and ticket sales for its survival. It very nearly did.” Dance/USA.

The following figures show the trends of expenditures with the **Largest 150** companies for 2019, 2020, and 2021. Note that the total expenditure aligns with company rankings for each specific year (refer to [Appendix A: Rankings](#)). For example, American Ballet Theatre was ranked #3 in 2019 and 2021, while in 2020 Alvin Ailey American Dance Theatre ranked number #3. In the figure below, the expenditures for the company ranked #3 in 2019 and 2021 correspond to ABT’s expenditures, and in 2020 correspond to AAADT’s expenditures. The figures highlight expenditures of the industry as a whole over time, over the movement of individual companies’ expenditures.

Expenditures contracted from 2019 to 2020, and again from 2020 to 2021.

### “Largest 50” Distribution of Expenditures by Ranking



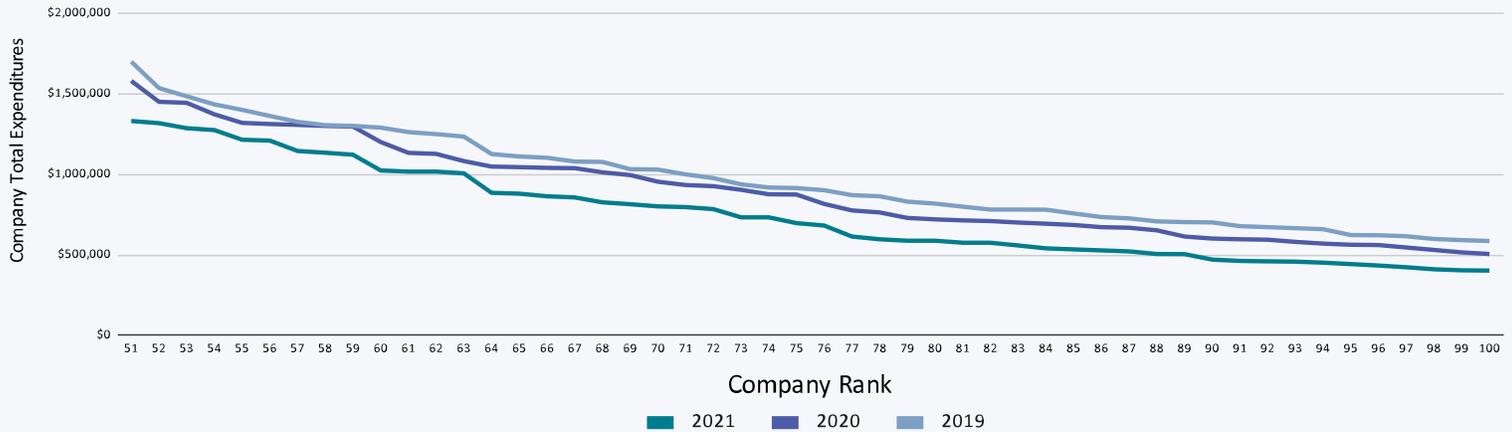
**“Largest 50” Distribution of Expenditures by Ranking - Zoomed In (Upper 25)**



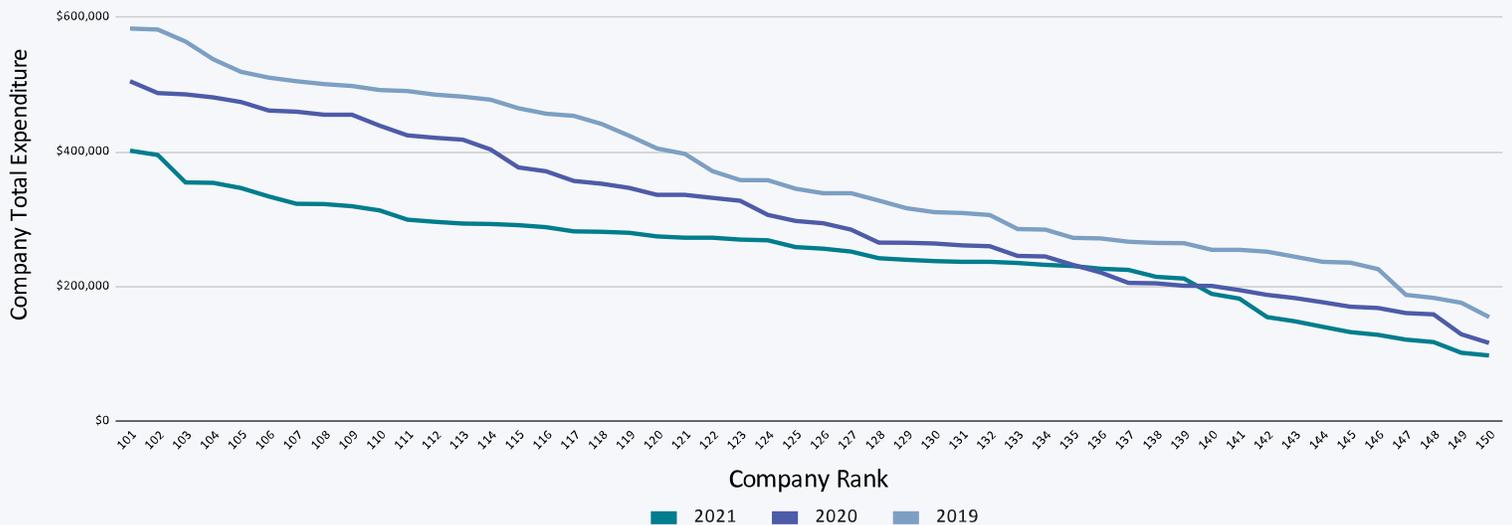
**“Largest 50” Distribution of Expenditures by Ranking - Zoomed In (Lower 25)**



### "Next 50" Distribution of Expenditures by Ranking



### "Additional 50" Distribution of Expenditures by Ranking



## Change in Expenditures from 2020 to 2021

The following section shows the individual changes in expenditures from FY 2020 to FY 2021 in dollar amount and percent change. Percent change is used to put the dollar amount of change in the context of a company's expenditure. Only companies with percentage changes of 50% or more are highlighted in this section. For a full listing of percent and dollar changes in expenditures for all companies, refer to [Appendix B - Change in Expenditures from 2020 to 2021](#).

### Largest 50 - Change in Expenditures from 2020 to 2021

From FY 2020 to FY 2021, 5 companies increased expenditures, and 45 companies decreased expenditures.

- One company's expenditures increased by more than 50%: Collage Dance Collective (50.49%).
- Two companies' expenditures decreased by more than 50%: New York City Ballet (-51.41%), and Oregon Ballet Theatre (-52.24%).

### Next 50 - Change in Expenditures from 2020 to 2021

From FY 2020 to FY 2021, 15 companies increased expenditures, and 34 companies decreased expenditures.

- Four companies' expenditures increased by more than 50%: Ballet Sun Valley (364.56%), Mystic Ballet (190.03%), New Orleans Ballet Theatre (108.04%), Chamber Dance Project (100.58%), and Brooklyn Ballet (63.57%).
- Three companies' expenditures decreased by more than 50%: Maine State Ballet (-53.15%), Sacramento Ballet (-54.39%), and Los Angeles Ballet (-69.05%).

### Additional 50 - Change in Expenditures from 2020 to 2021

From FY 2020 to FY 2021, 13 companies increased expenditures, and 37 companies decreased expenditures.

- Four companies' expenditures increased by more than 50%: The Rosin Box Project (185.69%), Dimensions Dance Theatre of Miami (103.74%), New York Dance Project (88.27%), and Texture Contemporary Ballet (68.03%).
- Eleven companies' expenditures decreased by more than 50%: Moveius Contemporary Ballet (-50.39%), Peninsula Ballet Theatre (-50.95%), Menlowe Ballet (-52.37%), Carolina Ballet Theatre (55.12%), Armitage Gone! Dance (-60.51%), Les Ballets Trockadero de Monte Carlo (-61.97%), New Mexico Ballet Theatre (-62.98%), Ballet Tucson (-64.62%), Oakland Ballet Company (-65.56%), American Contemporary Ballet (-73.01%), and Ballet Palm Beach (-78.00%).

# Section III: Operational Definitions, Methodology, and Limitations

## Operational Definitions

### Ballet Company

For this study, DDP defines “ballet company” as an organization that has roots in classical ballet and is a professional performing company. DDP also considers factors such as if the organization teaches pointework to an affiliated school, and if a company commissions choreography that its peer companies perform.

New York City Ballet and PHILADANCO! consider their affiliated school separate from their company. Their total functional expenses and rank would list as higher if their school was included.

Alvin Ailey American Dance Theatre, Dallas Black Dance Theatre, LA Dance Project, and PHILADANCO! also ranked in The Largest US Contemporary and Modern Dance Companies report as they fit multiple definitions and their scope of work is broad. DDP also takes into consideration how a company defines itself. Per their request, Hubbard Street Dance Chicago has been excluded from this study since 2022, instead, HSDC is ranked only in our modern & contemporary report.

DDP remains open-minded with the definition of “ballet” as we recognize the art form is constantly evolving.

### Methods

DDP primarily uses proprietary software to extract information from E-filed Form 990s available publicly by the Internal Revenue Service (IRS). Third-party databases of Form 990 data were also used, gathered by the software or DDP’s research team.<sup>15</sup> Following initial data collection of the Largest 160 companies, companies were also contacted to verify FYs 2020 and 2021 total expenditures information. DDP extends our gratitude to the following companies who responded to our request:

Anaheim Ballet	Colorado Ballet	MorDance
Arts Ballet Theatre of Florida	Dallas Black Dance Theatre	New Orleans Ballet Theatre
Ballet 5:8	Dance Aspen	Oakland Ballet
Ballet Arkansas	Dimensions Dance Theatre of Miami	Oklahoma City Ballet
Ballet Hartford	Dissonance Dance Theatre	Orlando Ballet
Ballet Hispánico	Eugene Ballet	Pittsburgh Ballet Theatre
Ballet West	Houston Ballet	Richmond Ballet
BalletX	Indianapolis Ballet	State Street Ballet
Boston Ballet	James Sewell Ballet	The Alabama Ballet
Boulder Ballet	Kansas City Ballet	Texture Contemporary Ballet <sup>16</sup>
Charlotte Ballet	Louisville Ballet	Wonderbound
Charlottesville Ballet	Madison Ballet	
Cincinnati Ballet	Miami City Ballet	

<sup>15</sup> 990 forms display the starting date of the tax year in the top right corner of the filing. For example, 990 forms for the fiscal year ending 2021 will have “2020” listed in the top right corner.

<sup>16</sup> Texture Ballet Company most recently reported 2020 total functional expenses at \$167,698, a change from the previously reported number of \$157,698.

### Discrepancies from Previous Reports

There may be changes in ranking and expenditure calculations by category from DDP's 2022 **Largest 150 US Ballet and Classically Based Companies** but this is due to the shift in rankings of companies. For this report, 4 new ballet companies were added: Eglevsky Ballet, Golden State Ballet, New Orleans Ballet Theatre, and Ballet Tucson. In addition, all calculations made in the report are according to their FY 2021 rankings.

### Limitations

#### Fiscal Data

Golden State Ballet is excluded from 2018, 2019, and 2020 calculations as they were founded in 2021.

The Rosin Box Project is excluded from 2018 and 2019 calculations as they became a nonprofit organization in 2020.

Ballet North Texas is excluded from this year's rankings as their 2020 expenses were reported at \$0. DDP was unable to verify this.

#### Fiscal Year

Fiscal years start and end on different dates depending on the company. The discrepancy can affect the functional expenses reported due to the changing restrictions of COVID-19 as companies return to their normal activity, particularly for productions such as *The Nutcracker*. For example, New York City Ballet's budget year is calculated from July 1, 2020, to June 30, 2021, capturing the 2020 *Nutcracker* season, whereas American Ballet Theatre's budget year is calculated from January 1, 2021, to December 31, 2021, primarily capturing the 2021 *Nutcracker* season.

#### Structure of Ballet Companies

There are many differences in the relationship between ballet companies and schools that can affect the output. For example, New York City Ballet is a separate entity from its affiliated school, the School of American Ballet. Likewise, PHILADANCO! has a separate affiliated school. In comparison, other companies, particularly smaller ones may see the majority of their expenses accounted for by their school.

Dayton Ballet was excluded from this data as they are affiliated with the Dayton Performing Arts Alliance. This structure encompasses the Dayton Philharmonic, Dayton Ballet, and Dayton Opera as a single entity.

# Appendix A

## Current & Previous Rankings

### FY 2021 "Largest 50" U.S. Ballet Companies

- |                                       |                              |                                |
|---------------------------------------|------------------------------|--------------------------------|
| 1. New York City Ballet               | 18. Orlando Ballet           | 35. Oklahoma City Ballet       |
| 2. San Francisco Ballet               | 19. Texas Ballet Theater     | 36. Dallas Black Dance Theatre |
| 3. American Ballet Theatre            | 20. The Sarasota Ballet      | 37. Louisville Ballet          |
| 4. Alvin Ailey American Dance Theatre | 21. Ballet Austin            | 38. American Repertory Ballet  |
| 5. Houston Ballet                     | 22. Nashville Ballet         | 39. Nevada Ballet Theatre      |
| 6. Boston Ballet                      | 23. Colorado Ballet          | 40. BalletX                    |
| 7. Pacific Northwest Ballet           | 24. Ballet Hispánico         | 41. Smuin Ballet               |
| 8. Miami City Ballet                  | 25. Milwaukee Ballet         | 42. LA Dance Project           |
| 9. Joffrey Ballet                     | 26. Tulsa Ballet             | 43. Aspen Santa Fe Ballet      |
| 10. Ballet West                       | 27. Charlotte Ballet         | 44. The Alabama Ballet         |
| 11. Philadelphia Ballet               | 28. Richmond Ballet          | 45. Grand Rapids Ballet        |
| 12. Pittsburgh Ballet Theatre         | 29. BalletMet                | 46. Collage Dance Collective   |
| 13. The Washington Ballet             | 30. Dance Theatre of Harlem  | 47. Ballet Rhode Island        |
| 14. Atlanta Ballet                    | 31. Oregon Ballet Theatre    | 48. Eugene Ballet              |
| 15. Cincinnati Ballet                 | 32. Ballet Memphis           | 49. Ballet Idaho               |
| 16. Kansas City Ballet                | 33. Carolina Ballet          | 50. Ballet Magnificat!         |
| 17. Ballet Arizona                    | 34. Alonzo King LINES Ballet |                                |

### FY 2021 "Next 50" U.S. Ballet Companies

- |                                 |                                    |                                   |
|---------------------------------|------------------------------------|-----------------------------------|
| 51. Wonderbound                 | 68. Manassas Ballet Theatre        | 85. Madison Ballet                |
| 52. Mystic Ballet               | 69. Ballet Virginia                | 86. Portland Ballet               |
| 53. Newport Contemporary Ballet | 70. Charlottesville Ballet         | 87. Golden State Ballet           |
| 54. Fort Wayne Ballet           | 71. New Jersey Ballet Company      | 88. The Georgia Ballet            |
| 55. Indianapolis Ballet         | 72. Boulder Ballet                 | 89. Verb Ballets                  |
| 56. Post:ballet                 | 73. Ballet Theatre of Maryland     | 90. Ballet Des Moines             |
| 57. Cleveland Ballet            | 74. PHILADANCO!                    | 91. The Minnesota Ballet          |
| 58. Ballet San Antonio          | 75. Columbia City Ballet           | 92. Utah Metropolitan Ballet      |
| 59. American Midwest Ballet     | 76. Brooklyn Ballet                | 93. Central West Ballet           |
| 60. Ballet Sun Valley           | 77. Saint Louis Ballet             | 94. Chattanooga Ballet            |
| 61. Diablo Ballet               | 78. Eglevsky Ballet                | 95. James Sewell Ballet           |
| 62. Sacramento Ballet           | 79. First State Ballet Theatre     | 96. Maine State Ballet            |
| 63. New Ballet                  | 80. Ballet Pensacola               | 97. Ballet Fantastique            |
| 64. State Street Ballet         | 81. Arts Ballet Theatre of Florida | 98. Winston-Salem Festival Ballet |
| 65. Ballet 5:8                  | 82. Canyon Concert Ballet          | 99. New Orleans Ballet Theatre    |
| 66. Los Angeles Ballet          | 83. Rochester City Ballet          | 100. Chamber Dance Project        |
| 67. The Florida Ballet          | 84. City Ballet of San Diego       |                                   |

## FY 2021 "Additional 50" US Ballet Companies

- |  |                                   |                                   |
|--|-----------------------------------|-----------------------------------|
| 101. San Diego Ballet                      | 117. Texture Contemporary Ballet  | 134. Mareck Dance                 |
| 102. Les Ballets Trockadero de Monte Carlo | 118. Oakland Ballet Company       | 135. Ajkun Ballet Theatre         |
| 103. Syracuse City Ballet                  | 119. Moveius Contemporary Ballet  | 136. Columbia City Ballet         |
| 104. NWA Ballet Theatre                    | 120. Ballet Quad Cities           | 137. Greensboro Ballet            |
| 105. Ballethnic Dance Company              | 121. ARC Dance Company            | 138. Twin Cities Ballet           |
| 106. The Tallahassee Ballet                | 122. The Charleston Ballet        | 139. Gwinnett Ballet Theatre      |
| 107. Anaheim Ballet                        | 123. Ballet Theatre Company       | 140. Sierra Nevada Ballet         |
| 108. Dimensions Dance Theater of Miami     | 124. Marigny Opera Ballet         | 141. Terpsicorps Theatre of Dance |
| 109. New York Dance Project                | 125. Avant Chamber Ballet         | 142. Delta Festival Ballet        |
| 110. BalletCollective                      | 126. Ballet Vero Beach            | 143. Paradosi Ballet Company      |
| 111. Ballet Arkansas                       | 127. Roxey Ballet                 | 144. The Rosin Box Project        |
| 112. Lexington Ballet Company              | 128. Ballet des Amériques         | 145. New Mexico Ballet Company    |
| 113. New York Theatre Ballet               | 129. Kentucky Ballet Theatre      | 146. Atlantic City Ballet         |
| 114. Connecticut Ballet                    | 130. Ballet Tucson                | 147. Armitage Gone! Dance         |
| 115. Peninsula Ballet Theatre              | 131. American Contemporary Ballet | 148. Carolina Ballet Theatre      |
| 116. Cuban Classical Ballet of Miami       | 132. Ballet Frontier              | 149. Ballet Palm Beach            |
|  | 133. Dissonance Dance Theatre     | 150. Menlowe Ballet               |

## FY 2020 "Largest 50" U.S. Ballet Companies

- |                                       |                              |                                |
|---------------------------------------|------------------------------|--------------------------------|
| 1. New York City Ballet               | 18. Texas Ballet Theater     | 35. Ballet Memphis             |
| 2. San Francisco Ballet               | 19. Ballet Arizona           | 36. Nevada Ballet Theatre      |
| 3. Alvin Ailey American Dance Theatre | 20. Ballet Austin            | 37. Oklahoma City Ballet       |
| 4. Houston Ballet                     | 21. Oregon Ballet Theatre    | 38. American Repertory Ballet  |
| 5. Boston Ballet                      | 22. Charlotte Ballet         | 39. Aspen Santa Fe Ballet      |
| 6. American Ballet Theatre            | 23. Milwaukee Ballet         | 40. Dallas Black Dance Theatre |
| 7. Pacific Northwest Ballet           | 24. Ballet Hispánico         | 41. Smuin Ballet               |
| 8. Miami City Ballet                  | 25. The Sarasota Ballet      | 42. Los Angeles Ballet         |
| 9. Joffrey Ballet                     | 26. BalletMet                | 43. Grand Rapids Ballet        |
| 10. Philadelphia Ballet               | 27. Richmond Ballet          | 44. BalletX                    |
| 11. Ballet West                       | 28. Nashville Ballet         | 45. Sacramento Ballet          |
| 12. The Washington Ballet             | 29. Tulsa Ballet             | 46. LA Dance Project           |
| 13. Atlanta Ballet                    | 30. Orlando Ballet           | 47. Eugene Ballet              |
| 14. Pittsburgh Ballet Theatre         | 31. Carolina Ballet          | 48. Ballet Idaho               |
| 15. Cincinnati Ballet                 | 32. Dance Theatre of Harlem  | 49. The Alabama Ballet         |
| 16. Kansas City Ballet                | 33. Alonzo King LINES Ballet | 50. Ballet San Antonio         |
| 17. Colorado Ballet                   | 34. Louisville Ballet        |                                |

## FY 2020 "Next 50" U.S. Ballet Companies

- |                               |                              |  |
|-------------------------------|------------------------------|--|
| 51. American Midwest Ballet   | 58. New Ballet               | 65. Charlottesville Ballet               |
| 52. Ballet Rhode Island       | 59. Columbia City Ballet     | 66. Newport Contemporary Ballet          |
| 53. Indianapolis Ballet       | 60. PHILADANCO!              | 67. Les Ballet Trockadero de Monte Carlo |
| 54. Wonderbound               | 61. Post:ballet              | 68. City Ballet of San Diego             |
| 55. Fort Wayne Ballet         | 62. Collage Dance Collective | 69. Cleveland Ballet                     |
| 56. New Jersey Ballet Company | 63. Saint Louis Ballet       | 70. Ballet Virginia                      |
| 57. Ballet Magnificat!        | 64. Madison Ballet           |  |

- |                                  |                            |                                    |
|----------------------------------|----------------------------|------------------------------------|
| 71. Boulder Ballet               | 81. Canyon Concert Ballet  | 91. Peninsula Ballet Theatre       |
| 72. Maine State Ballet           | 82. James Sewell Ballet    | 92. BalletCollective               |
| 73. Manassas Ballet Theatre      | 83. The Florida Ballet     | 93. Central West Ballet            |
| 74. American Contemporary Ballet | 84. San Diego Ballet       | 94. Ballet Des Moines              |
| 75. Diablo Ballet                | 85. State Street Ballet    | 95. Moveius Contemporary Ballet    |
| 76. Oakland Ballet Company       | 86. Ballet Tucson          | 96. City Ballet of Boston          |
| 77. The Minnesota Ballet         | 87. The Tallahassee Ballet | 97. Chattanooga Ballet             |
| 78. Ballet Theatre of Maryland   | 88. Eglevsky Ballet        | 98. Arts Ballet Theatre of Florida |
| 79. Ballet Pensacola             | 89. The Georgia Ballet     | 99. Ballet Fantastique             |
| 80. Rochester City Ballet        | 90. Ballet 5:8             | 100. Ballet Arkansas               |

### FY 2020 "Additional 50" US Ballet Companies

- |                                    |                                      |  |
|------------------------------------|--------------------------------------|--|
| 101. Verb Ballets                  | 118. Roxey Ballet                    | 135. Dissonance Dance Theatre          |
| 102. Utah Metropolitan Ballet      | 119. Columbia City Ballet            | 136. Ballet Sun Valley                 |
| 103. Ballethnic Dance Company      | 120. Syracuse City Ballet            | 137. Atlantic City Ballet              |
| 104. Winston-Salem Festival Ballet | 121. Kentucky Ballet Theatre         | 138. Menlowe Ballet                    |
| 105. First State Ballet Theatre    | 122. The Charleston Ballet           | 139. Chamber Dance Project             |
| 106. Ballet Palm Beach             | 123. Greensboro Ballet               | 140. Sierra Nevada Ballet              |
| 107. Mystic Ballet                 | 124. Armitage Gone! Dance            | 141. New Orleans Ballet Theatre        |
| 108. Anaheim Ballet                | 125. Delta Festival Ballet           | 142. Ballet des Amériques              |
| 109. Portland Ballet               | 126. Gwinnett Ballet Theatre         | 143. ARC Dance Company                 |
| 110. Lexington Ballet Company      | 127. Mareck Dance                    | 144. Terpsicorps Theatre of Dance      |
| 111. Marigny Opera Ballet          | 128. Ballet Frontier                 | 145. New York Dance Project            |
| 112. NWA Ballet Theatre            | 129. Cuban Classical Ballet of Miami | 146. Texture Contemporary Ballet       |
| 113. Brooklyn Ballet               | 130. Ballet Vero Beach               | 147. Ajkun Ballet Theatre              |
| 114. Ballet Quad Cities            | 131. Carolina Ballet Theatre         | 148. Dimensions Dance Theatre of Miami |
| 115. Ballet Theatre Company        | 132. Avant Chamber Ballet            | 149. Luminario Ballet                  |
| 116. Connecticut Ballet            | 133. New York Theatre Ballet         | 150. Paradosi Ballet Company           |
| 117. New Mexico Ballet Theatre     | 134. Twin Cities Ballet              |  |

### FY 2019 "Largest 50" U.S. Ballet Companies

- |                                       |                              |                                |
|---------------------------------------|------------------------------|--------------------------------|
| 1. New York City Ballet               | 17. Colorado Ballet          | 34. Nevada Ballet Theatre      |
| 2. San Francisco Ballet               | 18. Texas Ballet Theater     | 35. Ballet Memphis             |
| 3. American Ballet Theatre            | 19. Ballet Austin            | 36. Aspen Santa Fe Ballet      |
| 4. Alvin Ailey American Dance Theatre | 20. Ballet Arizona           | 37. Louisville Ballet          |
| 5. Boston Ballet                      | 21. Oregon Ballet Theatre    | 38. American Repertory Ballet  |
| 6. Houston Ballet                     | 22. Nashville Ballet         | 39. Smuin Ballet               |
| 7. Pacific Northwest Ballet           | 23. Charlotte Ballet         | 40. Oklahoma City Ballet       |
| 8. Joffrey Ballet                     | 24. The Sarasota Ballet      | 41. Dallas Black Dance Theater |
| 9. Miami City Ballet                  | 25. Tulsa Ballet             | 42. Los Angeles Ballet         |
| 10. Philadelphia Ballet               | 26. Milwaukee Ballet         | 43. Sacramento Ballet          |
| 11. Atlanta Ballet                    | 27. Ballet Hispánico         | 44. Grand Rapids Ballet        |
| 12. The Washington Ballet             | 28. BalletMet                | 45. LA Dance Project           |
| 13. Ballet West                       | 29. Richmond Ballet          | 46. BalletX                    |
| 14. Pittsburgh Ballet Theatre         | 30. Orlando Ballet           | 47. Eugene Ballet              |
| 15. Cincinnati Ballet                 | 31. Dance Theatre of Harlem  | 48. The Alabama Ballet         |
| 16. Kansas City Ballet                | 32. Carolina Ballet          | 49. Ballet Rhode Island        |
|                                       | 33. Alonzo King LINES Ballet | 50. Ballet Idaho               |

## FY 2019 "Next 50" U.S. Ballet Companies

- |   |                                  |                                     |
|---|----------------------------------|-------------------------------------|
| 51. Ballet Magnificat!                    | 68. City Ballet of San Diego     | 85. The Tallahassee Ballet          |
| 52. Indianapolis Ballet                   | 69. Madison Ballet               | 86. Cleveland Ballet                |
| 53. New Jersey Ballet Company             | 70. Manassas Ballet Theatre      | 87. Ballet Tucson                   |
| 54. Columbia City Ballet                  | 71. Mystic Ballet                | 88. Arts Ballet Theatre of Florida  |
| 55. American Midwest Ballet               | 72. Rochester City Ballet        | 89. Cuban Classical Ballet of Miami |
| 56. Fort Wayne Ballet                     | 73. Ballet Virginia              | 90. Canyon Concert Ballet           |
| 57. Les Ballets Trockadero de Monte Carlo | 74. Ballet Sun Valley            | 91. Connecticut Ballet              |
| 58. New Ballet                            | 75. Oakland Ballet Company       | 92. Ballet 5:8                      |
| 59. Ballet San Antonio                    | 76. Boulder Ballet               | 93. Eglevsky Ballet                 |
| 60. State Street Ballet                   | 77. Ballet Theatre of Maryland   | 94. San Diego Ballet                |
| 61. Saint Louis Ballet                    | 78. Ballet Pensacola             | 95. Central West Ballet             |
| 62. Wonderbound                           | 79. Diablo Ballet                | 96. Ballet Des Moines               |
| 63. Newport Contemporary Ballet           | 80. American Contemporary Ballet | 97. The Georgia Ballet              |
| 64. Post:ballet                           | 81. PHILADANCO!                  | 98. First State Ballet Theatre      |
| 65. Maine State Ballet                    | 82. James Sewell Ballet          | 99. Ballet Arkansas                 |
| 66. Collage Dance Collective              | 83. The Minnesota Ballet         | 100. The Florida Ballet             |
| 67. Charlottesville Ballet                | 84. Brooklyn Ballet              |                                     |

## FY 2019 "Additional 50" US Ballet Companies

- |                                    |                                 |  |
|------------------------------------|---------------------------------|--|
| 101. City Ballet of Boston         | 118. New Mexico Ballet Company  | 135. Atlantic City Ballet              |
| 102. Ballet Fantastique            | 119. New Orleans Ballet Theatre | 136. New York Theatre Ballet           |
| 103. Moveius Contemporary Ballet   | 120. Ballet Quad Cities         | 137. Sierra Nevada Ballet              |
| 104. Winston-Salem Festival Ballet | 121. Mareck Dance               | 138. Ajkun Ballet Theatre              |
| 105. Peninsula Ballet Theatre      | 122. BalletCollective           | 139. Terpsicorps Theatre of Dance      |
| 106. Syracuse City Ballet          | 123. The Roxey Ballet Company   | 140. Dimensions Dance Theatre of Miami |
| 107. Chattanooga Ballet            | 124. Columbia Classical Ballet  | 141. Ballet Hartford                   |
| 108. Ballet Palm Beach             | 125. Armitage Gone! Dance       | 142. Carolina Ballet Theatre           |
| 109. Verb Ballets                  | 126. Kentucky Ballet Theatre    | 143. New York Dance Project            |
| 110. Portland Ballet               | 127. Ballethnic Dance Company   | 144. Ballet Frontier                   |
| 111. Ballet Theatre Company        | 128. Greensboro Ballet          | 145. Ballet Vero Beach                 |
| 112. Lexington Ballet Company      | 129. ARC Dance Company          | 146. Delta Festival Ballet             |
| 113. Anaheim Ballet                | 130. The Charleston Ballet      | 147. Dissonance Dance Theatre          |
| 114. Utah Metropolitan Ballet      | 131. Avant Chamber Ballet       | 148. Paradosi Ballet Company           |
| 115. Gwinnett Ballet Theatre       | 132. Chamber Dance Project      | 149. Ballet Minnesota                  |
| 116. Menlowe Ballet                | 133. Ballet des Amériques       | 150. Texture Contemporary Ballet       |
| 117. Marigny Opera Ballet          | 134. Twin Cities Ballet         |  |

# Appendix B

## Change in Expenditures from 2020 to 2021

Dollar and percent changes are displayed from greatest positive percent change to least positive percent change, then least negative percent change to greatest negative percent change

### Largest 50 - Change in Expenditures from 2020 to 2021

#### Companies with increased expenditures from 2020 to 2021:

Company Name	% Change	\$ Change
Collage Dance Collective	+50.49%	\$569,440
Ballet Magnificat!	+9.48%	\$123,828

Company Name	% Change	\$ Change
BalletX	3.41%	\$80,600
LA Dance Project	2.67%	\$58,078

#### Companies with less than a 10% budget drop:

Company Name	% Change	\$ Change
Wonderbound	-0.34%	-\$4,691
American Ballet Theatre	-0.83%	-\$247,803

Company Name	% Change	\$ Change
The Alabama Ballet	-3.20%	-\$60,845
Orlando Ballet	-9.37%	-\$579,043

#### Companies with more than a 10% budget drop:

Company Name	% Change	\$ Change
Dallas Black Dance Theatre	-14.74%	-\$539,402
Pittsburgh Ballet Theatre	-16.06%	-\$1,745,055
Ballet West	-17.88%	-\$2,298,876
Dance Theatre of Harlem	-17.96%	-\$930,673
Eugene Ballet	-18.16%	-\$369,132
Cincinnati Ballet	-18.97%	-\$1,858,615
The Sarasota Ballet	-19.68%	-\$1,312,593
Oklahoma City Ballet	-20.66%	-\$859,615
Ballet Idaho	-21.67%	-\$413,164
San Francisco Ballet	-23.18%	-\$11,859,277
Nashville Ballet	-23.30%	-\$1,470,571
Ballet Memphis	-25.70%	-\$1,196,454
Ballet Arizona	-26.08%	-\$2,038,931
Atlanta Ballet	-27.47%	-\$3,198,705
Tulsa Ballet	-28.26%	-\$1,765,721
Ballet Hispánico	-30.70%	-\$2,085,165
Alonzo King LINES Ballet	-31.38%	-\$1,517,728
The Washington Ballet	-31.95%	-\$3,994,297
Ballet Austin	-32.67%	-\$2,540,685
Richmond Ballet	-33.00%	-\$2,120,227
Smuin Ballet	-33.02%	-\$1,187,745

Company Name	% Change	\$ Change
Alvin Ailey American Dance Theatre	-33.56%	-\$14,307,028
BalletMet	-33.87%	-\$2,194,856
Louisville Ballet	-34.13%	-\$1,611,242
Grand Rapids Ballet	-34.34%	-\$905,007
American Repertory Ballet	-34.34%	-\$1,409,883
Miami City Ballet	-34.57%	-\$6,997,645
Milwaukee Ballet	-35.05%	-\$2,534,257
Philadelphia Ballet	-36.76%	-\$5,310,665
Texas Ballet Theater	-38.28%	-\$3,351,219
Kansas City Ballet	-38.81%	-\$3,770,894
Houston Ballet	-39.16%	-\$12,862,657
Boston Ballet	-39.52%	-\$12,173,851
Carolina Ballet	-39.86%	-\$2,288,440
Nevada Ballet Theatre	-39.87%	-\$1,767,520
Charlotte Ballet	-40.39%	-\$2,933,466
Pacific Northwest Ballet	-40.91%	-\$10,309,102
Joffrey Ballet	-45.20%	-\$8,783,192
Aspen Santa Fe Ballet	-46.56%	-\$1,742,414
Colorado Ballet	-49.08%	-\$4,610,342
New York City Ballet	-51.41%	-\$42,926,294
Oregon Ballet Theatre	-52.24%	-\$4,008,249

## Next 50 - Change in Expenditures from 2020 to 2021

### Companies with increased expenditures from 2020 to 2021:

Company Name	% Change	\$ Change
Ballet Sun Valley	364.56%	\$804,643
Mystic Ballet	190.03%	\$872,754
New Orleans Ballet Theatre	108.04%	\$210,077
Chamber Dance Project	100.58%	\$202,050
Brooklyn Ballet	63.57%	\$265,650
Ballet 5:8	46.43%	\$279,131
State Street Ballet	29.29%	\$200,584
Newport Contemporary Ballet	26.59%	\$276,956

Company Name	% Change	\$ Change
First State Ballet Theatre	24.32%	\$115,214
The Florida Ballet	22.60%	\$158,091
Diablo Ballet	16.44%	\$143,682
Portland Ballet	16.17%	\$73,528
Cleveland Ballet	15.03%	\$149,758
Arts Ballet Theatre of Florida	8.46%	\$44,928
Post:ballet	6.95%	\$78,612

### Companies with less than a 10% budget drop:

Company Name	% Change	\$ Change
Verb Ballets	-0.02%	-\$120
Fort Wayne Ballet	-3.30%	-\$43,582
Ballet Theatre of Maryland	-3.75%	-\$28,567

Company Name	% Change	\$ Change
Utah Metropolitan Ballet	-5.60%	-\$27,294
Eglevsky Ballet	-8.27%	-\$53,941
Manassas Ballet Theatre	-8.52%	-\$76,986

### Companies with more than a 10% budget drop:

Company Name	% Change	\$ Change
Ballet Rhode Island	-11.23%	-\$162,848
Ballet Des Moines	-17.46%	-\$99,627
The Georgia Ballet	-17.58%	-\$107,885
Ballet Fantastique	-17.85%	-\$92,070
Ballet Pensacola	-19.25%	-\$140,349
Canyon Concert Ballet	-19.28%	-\$137,573
Central West Ballet	-21.10%	-\$122,587
Rochester City Ballet	-22.32%	-\$160,695
New Ballet	-22.54%	-\$292,842
Charlottesville Ballet	-23.33%	-\$244,064
American Midwest Ballet	-28.95%	-\$457,478
Ballet San Antonio	-29.16%	-\$467,534

Company Name	% Change	\$ Change
James Sewell Ballet	-37.47%	-\$265,515
PHILADANCO!	-38.75%	-\$464,378
New Jersey Ballet Company	-39.15%	-\$513,467
The Minnesota Ballet	-40.31%	-\$312,620
Saint Louis Ballet	-43.22%	-\$468,167
Columbia City Ballet	-46.05%	-\$596,259
City Ballet of San Diego	-46.61%	-\$472,179
Madison Ballet	-49.01%	-\$514,304
Maine State Ballet	-53.15%	-\$492,543
Sacramento Ballet	-54.39%	-\$1,213,212
Los Angeles Ballet	-69.05%	-\$1,928,583

## Additional 50 - Change in Expenditures from 2020 to 2021

### Companies with increased expenditures from 2020 to 2021:

Company Name	% Change	\$ Change
The Rosin Box Project	185.69%	\$90,950
Dimensions Dance Theater of Miami	103.74%	\$164,327
New York Dance Project	88.27%	\$149,809
Texture Contemporary Ballet	68.03%	\$114,083
ARC Dance Company	49.07%	\$89,658
Ajkun Ballet Theatre	43.57%	\$69,837
Ballet des Amériques	29.07%	\$54,499

Company Name	% Change	\$ Change
Paradosi Ballet Company	27.69%	\$32,122
New York Theatre Ballet	19.79%	\$48,569
Cuban Classical Ballet of Miami	8.76%	\$23,192
Syracuse City Ballet	5.50%	\$18,492
Terpsicorps Theatre of Dance	3.01%	\$5,316
Dissonance Dance Theatre	1.07%	\$2,477

### Companies with less than a 10% budget drop:

Company Name	% Change	\$ Change
Avant Chamber Ballet	-0.52%	-\$1,345
Ballet Vero Beach	-2.92%	-\$7,704

Company Name	% Change	\$ Change
Sierra Nevada Ballet	-5.95%	-\$11,938

### Companies with more than a 10% budget drop:

Company Name	% Change	\$ Change
Ballet Frontier	-10.78%	-\$28,553
Twin Cities Ballet	-12.49%	-\$30,554
NWA Ballet Theatre	-15.85%	-\$66,687
The Charleston Ballet	-17.87%	-\$59,239
Mareck Dance	-18.48%	-\$52,555
Connecticut Ballet	-21.49%	-\$79,702
Gwinnett Ballet Theatre	-28.03%	-\$82,323
Ballet Theatre Company	-28.42%	-\$107,032
The Roxey Ballet Company	-28.53%	-\$100,543
Ballethnic Dance Company	-28.63%	-\$138,936
Kentucky Ballet Theatre	-28.73%	-\$96,560
Anaheim Ballet	-28.97%	-\$131,762
Greensboro Ballet	-31.46%	-\$102,936
Ballet Quad Cities	-32.00%	-\$129,052
Lexington Ballet Company	-32.38%	-\$142,023
Columbia Classical Ballet	-34.73%	-\$120,287
Marigny Opera Ballet	-36.67%	-\$155,548

Company Name	% Change	\$ Change
Atlantic City Ballet	-37.65%	-\$77,260
Ballet Arkansas	-40.77%	-\$206,304
San Diego Ballet	-41.99%	-\$290,773
BalletCollective	-47.28%	-\$281,033
Delta Festival Ballet	-48.05%	-\$142,762
The Tallahassee Ballet	-49.99%	-\$333,837
Moveius Contemporary Ballet	-50.39%	-\$284,053
Peninsula Ballet Theatre	-50.95%	-\$304,202
Menlowe Ballet	-52.37%	-\$107,132
Carolina Ballet Theatre	-55.12%	-\$143,945
Armitage Gone! Dance	-60.51%	-\$185,233
Les Ballets Trockadero de Monte Carlo	-61.97%	-\$644,216
New Mexico Ballet Company	-62.98%	-\$224,468
Ballet Tucson	-64.62%	-\$433,888
Oakland Ballet Company	-65.56%	-\$535,130
American Contemporary Ballet	-73.01%	-\$639,656
Ballet Palm Beach	-78.00%	-\$359,650

## Appendix C

### FY 2021 Start and End Dates

Company	Budget Year	Company	Budget Year	Company	Budget Year
Columbia City Ballet	4/1/20-3/31/21	Ballet Pensacola	7/1/20-6/30/21	Lexington Ballet Company	7/1/20-6/30/21
Miami City Ballet	5/1/20-4/30/21	Ballet Quad Cities	7/1/20-6/30/21	Los Angeles Ballet	7/1/20-6/30/21
Anaheim Ballet	6/1/20-5/31/21	Ballet San Antonio	7/1/20-6/30/21	Mareck Dance	7/1/20-6/30/21
Ballet 5:8	6/1/20-5/31/21	Ballet Theatre of Maryland	7/1/20-6/30/21	Nevada Ballet Theatre	7/1/20-6/30/21
Ballet Idaho	6/1/20-5/31/21	Ballet Virginia	7/1/20-6/30/21	New Jersey Ballet Company	7/1/20-6/30/21
Ballet Vero Beach	6/1/20-5/31/21	Ballethnic Dance Company	7/1/20-6/30/21	New Mexico Ballet Company	7/1/20-6/30/21
Canyon Concert Ballet	6/1/20-5/31/21	BalletMet	7/1/20-6/30/21	New York City Ballet	7/1/20-6/30/21
Central West Ballet	6/1/20-5/31/21	Boston Ballet	7/1/20-6/30/21	NWA Ballet Theatre	7/1/20-6/30/21
Chattanooga Ballet	6/1/20-5/31/21	Carolina Ballet	7/1/20-6/30/21	Oakland Ballet Company	7/1/20-6/30/21
Dallas Black Dance Theatre	6/1/20-5/31/21	Carolina Ballet Theatre	7/1/20-6/30/21	Oklahoma City Ballet	7/1/20-6/30/21
Louisville Ballet	6/1/20-5/31/21	Charlotte Ballet	7/1/20-6/30/21	Oregon Ballet Theatre	7/1/20-6/30/21
Nashville Ballet	6/1/20-5/31/21	Charlottesville Ballet	7/1/20-6/30/21	Orlando Ballet	7/1/20-6/30/21
The Charleston Ballet	6/1/20-5/31/21	City Ballet of San Diego	7/1/20-6/30/21	Pacific Northwest Ballet	7/1/20-6/30/21
The Sarasota Ballet	6/1/20-5/31/21	Collage Dance Collective	7/1/20-6/30/21	Peninsula Ballet Theatre	7/1/20-6/30/21
Tulsa Ballet	6/1/20-5/31/21	Colorado Ballet	7/1/20-6/30/21	PHILADANCO!	7/1/20-6/30/21
Alonzo King LINES Ballet	7/1/20-6/30/21	Columbia Classical Ballet	7/1/20-6/30/21	Pittsburgh Ballet Theatre	7/1/20-6/30/21
Alvin Ailey American Dance Theatre	7/1/20-6/30/21	Connecticut Ballet	7/1/20-6/30/21	Richmond Ballet	7/1/20-6/30/21
American Midwest Ballet	7/1/20-6/30/21	Dance Theatre of Harlem	7/1/20-6/30/21	Sacramento Ballet	7/1/20-6/30/21
American Repertory Ballet	7/1/20-6/30/21	Delta Festival Ballet	7/1/20-6/30/21	Saint Louis Ballet	7/1/20-6/30/21
Armitage Gone! Dance	7/1/20-6/30/21	Eglevsky Ballet	7/1/20-6/30/21	San Diego Ballet	7/1/20-6/30/21
Atlantic City Ballet	7/1/20-6/30/21	Eugene Ballet	7/1/20-6/30/21	San Francisco Ballet	7/1/20-6/30/21
Ballet Arizona	7/1/20-6/30/21	Grand Rapids Ballet	7/1/20-6/30/21	Sierra Nevada Ballet	7/1/20-6/30/21
Ballet Arkansas	7/1/20-6/30/21	Houston Ballet	7/1/20-6/30/21	Smuin Ballet	7/1/20-6/30/21
Ballet Des Moines	7/1/20-6/30/21	James Sewell Ballet	7/1/20-6/30/21	Texas Ballet Theater	7/1/20-6/30/21
Ballet Fantastique	7/1/20-6/30/21	Joffrey Ballet	7/1/20-6/30/21	The Florida Ballet	7/1/20-6/30/21
Ballet Frontier	7/1/20-6/30/21	Kansas City Ballet	7/1/20-6/30/21	The Georgia Ballet	7/1/20-6/30/21
Ballet Hispánico	7/1/20-6/30/21	Kentucky Ballet Theatre	7/1/20-6/30/21	The Minnesota Ballet	7/1/20-6/30/21
Ballet Memphis	7/1/20-6/30/21	Les Ballets Trockadero de Monte Carlo	7/1/20-6/30/21	The Roxey Ballet Company	7/1/20-6/30/21
Ballet Palm Beach	7/1/20-6/30/21			The Washington Ballet	7/1/20-6/30/21

<b>Company</b>	<b>Budget Year</b>
Twin Cities Ballet	7/1/20-6/30/21
Verb Ballets	7/1/20-6/30/21
Atlanta Ballet	8/1/20-7/31/21
Ballet Austin	8/1/20-7/31/21
Ballet Tucson	8/1/20-7/31/21
Ballet West	8/1/20-7/31/21
BalletX	8/1/20-7/31/21
Boulder Ballet	8/1/20-7/31/21
Cincinnati Ballet	8/1/20-7/31/21
Cleveland Ballet	8/1/20-7/31/21
Diablo Ballet	8/1/20-7/31/21
Fort Wayne Ballet	8/1/20-7/31/21
Greensboro Ballet	8/1/20-7/31/21
Gwinnett Ballet Theatre	8/1/20-7/31/21
Indianapolis Ballet	8/1/20-7/31/21
Manassas Ballet Theatre	8/1/20-7/31/21
Milwaukee Ballet	8/1/20-7/31/21
New Ballet	8/1/20-7/31/21
Philadelphia Ballet	8/1/20-7/31/21
Portland Ballet	8/1/20-7/31/21
The Alabama Ballet	8/1/20-7/31/21
The Tallahassee Ballet	8/1/20-7/31/21
Wonderbound	8/1/20-7/31/21

<b>Company</b>	<b>Budget Year</b>
American Contemporary Ballet	9/1/20-8/31/21
Aspen Santa Fe Ballet	9/1/20-8/31/21
Ballet Rhode Island	9/1/20-8/31/21
Madison Ballet	9/1/20-8/31/21
Maine State Ballet	9/1/20-8/31/21
Marigny Opera Ballet	9/1/20-8/31/21
Post:ballet	9/1/20-8/31/21
Rochester City Ballet	9/1/20-8/31/21
Terpsicorps Theatre of Dance	9/1/20-8/31/21
Utah Metropolitan Ballet	9/1/20-8/31/21
Ballet Sun Valley	10/1/20-9/30/21
Moveius Contemporary Ballet	10/1/20-9/30/21
The Rosin Box Project	10/1/20-9/30/21
Winston-Salem Festival Ballet	10/1/20-9/30/21
Ballet Theatre Company	1/1/21-8/31/21
Ajkun Ballet Theatre	1/1/21-12/31/21
American Ballet Theatre	1/1/21-12/31/21
ARC Dance Company	1/1/21-12/31/21
Arts Ballet Theatre of Florida	1/1/21-12/31/21
Avant Chamber Ballet	1/1/21-12/31/21
Ballet des Amériques	1/1/21-12/31/21

<b>Company</b>	<b>Budget Year</b>
Ballet Magnificat!	1/1/21-12/31/21
BalletCollective	1/1/21-12/31/21
Brooklyn Ballet	1/1/21-12/31/21
Chamber Dance Project	1/1/21-12/31/21
Cuban Classical Ballet of Miami	1/1/21-12/31/21
Dimensions Dance Theater of Miami	1/1/21-12/31/21
Dissonance Dance Theatre	1/1/21-12/31/21
First State Ballet Theatre	1/1/21-12/31/21
Golden State Ballet	1/1/21-12/31/21
LA Dance Project	1/1/21-12/31/21
Menlowe Ballet	1/1/21-12/31/21
Mystic Ballet	1/1/21-12/31/21
New Orleans Ballet Theatre	1/1/21-12/31/21
New York Dance Project	1/1/21-12/31/21
New York Theatre Ballet	1/1/21-12/31/21
Newport Contemporary Ballet	1/1/21-12/31/21
Paradosi Ballet Company	1/1/21-12/31/21
State Street Ballet	1/1/21-12/31/21
Syracuse City Ballet	1/1/21-12/31/21
Texture Contemporary Ballet	1/1/21-12/31/21